



AGENDA

REMEMBERING THE PAST PREPARING FOR THE FUTURE

**A ROUNDTABLE OF THE
CANADIAN COUNCIL OF CHIEF EXECUTIVES
AT THE CANADIAN WAR MUSEUM
FOLLOWED BY
AN INAUGURAL TOUR AND DINNER**



**OTTAWA
MAY 27, 2005**



**REMEMBERING THE PAST
PREPARING FOR THE FUTURE**

The *Canadian Council of Chief Executives* is pleased to host our first meeting at the magnificent new Canadian War Museum. Our member chief executives, representing all sectors of the Canadian economy, join with Canadians across our great country in celebrating the opening of this world-class institution on the banks of the Ottawa River. Connecting past, present and future, Canada's national museum of military history embraces a three-part mandate: to educate present and future generations on Canada's military history, to preserve historical artifacts, and to encourage Canadians to reflect on past sacrifices.

As business leaders, we proudly salute the wartime contributions of our predecessors in private enterprise. Canada was, in the words of historian J.L. Granatstein, a "small and weak country" on the eve of the Second World War. Industrial capacity was limited, machine tools scarce and skilled workers in short supply.

Yet when duty called, business executives and workers more than rose to the challenge. In 1943, *The Globe and Mail* printed a chart showing a typical week's production from Canada's factories. Each week, 900,000 Canadian men and women manufactured at least six vessels, 80 aircraft, 4000 motor vehicles, 450 armoured fighting vehicles, 940 heavy guns, 13,000 smaller weapons, 525,000 artillery shells, 25 million cartridges, 10,000 tons of explosives, and \$4 million worth of instruments and communications equipment. Canadian raw materials were no less crucial to the war effort: our mines produced 40 percent of Allied aluminum, 95 percent of the nickel, 75 percent of the asbestos, 20 percent of the zinc and 12 percent of the copper. In *Arming the Nation*, a paper written for our Council, Professor Granatstein describes Canada's wartime industrial mobilization as "an astonishing feat of production and organization". When the conflict ended, Canadian enterprises strove with equal vigour to make the conversion from war to peace, ensuring that the postwar nation would be stronger and more prosperous than ever before.

Our Council and our member chief executives wish to express our strongest possible support for Canada's armed forces and the millions of men and women who have served our country faithfully at home and abroad. The new Canadian War Museum pays tribute to their contributions to the protection of democracy, and to the quest for global peace and security. It honours the memory of all those whose sacrifices helped to define the Canada of today -- a country with a proud tradition of internationalism, a nation fully engaged with the world and committed to the spread of democratic institutions and values.

Richard L. George
Chairman

Thomas P. d'Aquino
Chief Executive

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Friday, May 27, 2005

2:00 p.m.

Welcome

Richard L. George

Chairman

Canadian Council of Chief Executives

2:03 p.m.

Introduction

Thomas P. d'Aquino

Chief Executive and President

Canadian Council of Chief Executives

and Roundtable moderator

2:10 p.m.

As Canadians prepare for the future, what can we learn from the past?

Dr. Jack L. Granatstein (12 minutes)

Historian, educator, author

2:22 p.m.

Canada as a defender of the peace. What will it take to be a credible player in an unstable world?

Dr. David J. Bercuson (12 minutes)

Director

Centre for Military and Strategic Studies

University of Calgary

Dr. Douglas Bland (12 minutes)

Assistant Professor and Chair

Defence Management Studies Program

Queen's University

2:46 p.m.

Followed by Roundtable discussion (34 minutes)

involving *Dr. Granatstein, Dr. Bercuson, and Dr. Bland*

3:20 p.m.

Intermission

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- 3:30 p.m.** **Punching above our weight in diplomacy and defence. Can Canada once again impress the world?**
Andrew Cohen (12 minutes)
Associate Professor
School of Journalism and Communication
The Norman Paterson School of International Affairs
Carleton University
- Derek Burney (12 minutes)*
Former Canadian Ambassador to the United States
and Adjunct Professor
Norman Paterson School of International Affairs and
Distinguished Fellow at the Centre for Trade Policy and Law
- 3:54 p.m.** **Followed by Roundtable discussion (26 minutes)**
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- 4:20 p.m.** ***Preparing for the future. Making sense out of global disorder***
Dr. Thomas Homer-Dixon (15 minutes)
Director of the Trudeau Centre for
Peace and Conflict Studies
University College
University of Toronto
- 4:35 p.m.** **Followed by Roundtable discussion (20 minutes)**
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- 4:55 p.m.** **Concluding comment**
Thomas P. d'Aquino
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- 5:00 p.m.** **Roundtable participants meet spouses and guests at rendezvous point and tour of War Museum begins**
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- 6:15 p.m.** **Reception in LeBreton Gallery**
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- 7:00 p.m.** **Dinner in LeBreton Gallery with an address by
Minister of National Defence *The Honourable William Graham, P.C., M.P.***
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